



CLANDESTINE SERVICE SENIOR SEMINAR

STATINTL

CRITIQUE

1. As you know, the first four days of the Seminar were designed as a sort of backdrop to the problem-tackling weeks, providing: a. a brief survey of developments since World War II and of present international conditions, with particular emphasis on those forces and trends which pose problems for U. S. national objectives and security; b. a look at ourselves and prospects for the future -- the CS in a changing world; and c. an up-to-date and candid look at "the national security process" and the CS role therein. Did you find this portion of the Seminar useful?

- a. No \_\_\_\_\_
- b. Yes, to a slight degree \_\_\_\_\_
- c. Yes, to a moderate degree \_\_\_\_\_
- d. Yes, to a good degree  X
- e. Yes, to an exceptional degree \_\_\_\_\_

2. Quite apart from the CS Senior Seminar, do you think that a brief (2 or 3 day) ~~seminar~~ <sup>symposium</sup> on The CS in a Changing World along the same lines as this backdrop portion would be useful and interesting to other senior CS officers?

*Yes! particularly for those in  
the command structure of the CS and others who  
are in nations where management is*

CRITIQUE (cont.)

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- a. No \_\_\_\_\_
- b. Yes, to a slight degree \_\_\_\_\_
- c. Yes, to a moderate degree \_\_\_\_\_
- d. Yes, to a good degree  X
- e. Yes, to an exceptional degree \_\_\_\_\_

3. Unfortunately, agenda changes and other factors beyond our control did not permit the timely dissemination of complete reading kits. Except for receiving reading material in piecemeal fashion, did you find the documents useful to your consideration of the problems discussed?

- a. No \_\_\_\_\_
- b. Yes, to a slight degree \_\_\_\_\_
- c. Yes, to a moderate degree \_\_\_\_\_
- d. Yes, to a good degree  X
- e. Yes, to an exceptional degree \_\_\_\_\_

4. Do you have any suggestions for changes or improvements in the techniques of the Seminar, e.g., in the method of preparing the papers, the handling of outside contributions by guest speakers, etc.?

For the first 4 days the pre-scheduling of speakers was excellent. For the papers, the scheduling of speakers was good and might have been more helpful, but it is recognized that this is a much more difficult matter. Somehow the Seminar should be able to call on speakers to help meet the needs of the Seminar in producing the papers.

CRITIQUE (cont.)

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5. Do you have any suggestions for changes and improvements  
in the administration of the Seminar, including space and location?

The space was satisfactory, except for the  
noise level of the air conditioning. The room could have  
been more comfortable and it would be better to have  
an area with more facilities such as coffee,  
perhaps to eat, and certainly more areas for  
individual thought and individual + group work.  
The location near or in the Hqs area is vital.

6. Do you think the size of the group was appropriate? If not,  
please explain.

I believe a group of 8-10 would be better  
for preparing the ~~seas~~ papers, with an upper  
limit of 12!

7. Do you think that Seminar members were well selected to meet  
the requirements placed on the Seminar? If not, do you have any suggestions  
for improving the composition of any such future Seminar?

CRITIQUE (cont.)

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I think they were well selected

8. Did you find the Seminar topics pertinent and challenging?

What topics would you have included as "vital, current problems of the CS?"

I thought the subjects were quite good but I would suggest future Seminar work on new areas not already being considered by established units of the CS.

1C-1. Impact of S+T developments on CS for future.  
2. " " developments in international Agencies (cont)  
↓ commerce & industry on CS ops.

9. Do you have any other comments on the Seminar which might be useful as a basis for improvement or modification of any future Seminar?

3 Impact of "new left" or radicalism in the world & what CS should do to identify, reject, neutralize or exploit.

4 Make study to identify those factors of CS work which attract & inspire our personnel to high commitment and dedicated responsibility.